

Constrained peptides Unconstrained thinking

March 2021



Forward-looking statements

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Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, our development plans, our preclinical and clinical results, our plans to initiate clinical trials and the designs of the planned trials and other future conditions, and are subject to a number of risks and uncertainties that could cause actual results to differ materially and adversely from those set forth in or implied by such forwardlooking statements. These risks and uncertainties include, but are not limited to, risks related to the ongoing COVID-19 pandemic, the risk that any one or more of our product candidates will not be successfully developed or commercialized, the risk of cessation or delay of any ongoing or planned clinical trials, the risk that we may not realize the intended benefits of our technology, including that we may not identify and develop additional product candidates for our pipeline, the risk that we may not maintain our current collaborations or enter into new collaborations in the future, or that we may not realize the intended benefits of these collaborations, the risk that our product candidates or procedures in connection with the administration thereof will not have the safety or efficacy profile that we anticipate, the risk that prior results will not be replicated or will not continue in ongoing or future studies or trials, the risk that we will be unable to obtain and maintain regulatory approval for our product candidates, the risk that the size and potential of the market for our product candidates will not materialize as expected, risks associated with our dependence on third-parties, risks regarding the accuracy of our estimates of expenses, risks relating to our capital requirements and needs for additional financing, and risks relating to our ability to obtain and maintain intellectual property protection for our product candidates. For a discussion of these and other risks and uncertainties, and other important factors, any of which could cause our actual results to differ from those contained in the forward-looking statements, see the section entitled "Risk Factors" in our Annual Report on Form 10-K, filed with the Securities and Exchange Commission (SEC) on March 11, 2021 as well as in other filings Bicycle may make with the SEC in the future, as well as discussions of potential risks, uncertainties and other important factors in our subsequent filings with the Securities and Exchange Commission. New risks and uncertainties may emerge from time to time, and it is not possible to predict all risks and uncertainties. Except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events, changed circumstances or otherwise.



We aim to redefine what's possible for people with cancer and other serious diseases by pioneering a new and differentiated class of innovative treatments



Bicycles are a novel modality designed to address therapeutic needs unmet by conventional approaches

exploring broad potential of novel technology in oncology & beyond through partnerships

4 assets in Phase I/II trials, represent potential first-in-class / best-in-class medicines for oncology & ophthalmology*



Bicycles are a new therapeutic modality wholly-owned by Bicycle Therapeutics



		Chemical synthesis	Rapid tissue distribution	Complex protein targets druggable	Route of elimination			
	Bicycles	+++	+++	+++	Renal			
> <	Small molecules	+++	+++		Liver	10 ¹⁷ molecules in screening platform	Robust patent protection with 103 patent families	Versatile platform, immense combinatorial
	Antibodies	_	+	+++	Liver	piacioiiii	paterit farmies	potential



Business strategy designed to explore full potential of *Bicycle®* technology



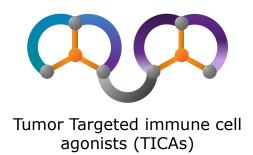
Oncology



- Selective, controlled delivery to tumor
- Small size
- Drug targets intractable to other modalities
- Renal elimination









Other serious diseases

Exploring broad application of Bicycles beyond oncology through validating partnerships with leading therapeutic experts











Robust proprietary and partnered pipeline

Target / Product	Partner / Sponsor	Therapeutic Interest	Preclinical	IND- enabling	Phase I	Phase II
Bicycle® Toxin Conjugates						
BT1718 (MT1-MMP)	CANCER RESEARCH UK	Oncology				
BT5528 (EphA2)		Oncology				
BT8009 (Nectin-4)		Oncology				
Immuno-oncology						
BT7480 (Nectin-4/CD137 tumor-targeted immune cell agonist, TICA™)		Oncology				
BT7455 (EphA2/CD137 TICA)		Oncology				
BT7401 (multivalent CD137 systemic agonist)	CANCER RESEARCH UK	Oncology				
Undisclosed	Genentech A Member of the Roche Group	Oncology				
Partnerships Beyond Oncology						
THR-149 (Kallikrein inhibitor <i>Bicycle</i>)	OXURION°	Ophthalmology				
Inhaled <i>Bicycles</i>	AstraZeneca 🕏	Respiratory		 		
Novel anti-infectives	Innovate UK	Anti-infectives		 		
Novel CNS targets	Dementia Discovery Fund	CNS		i 		

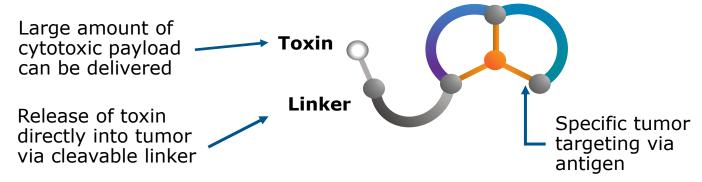


Bicycle Toxin Conjugates (BTCs)



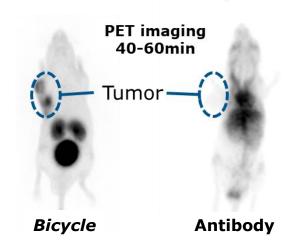
Bicycle Toxin Conjugates®: Designed to be precision targeting therapeutics

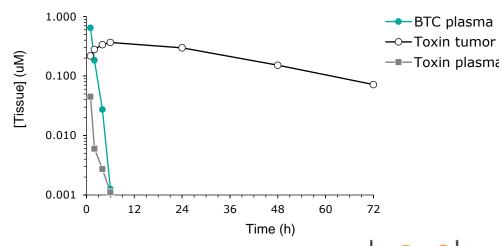
MWt of 1.5-2kDa, 50-100x smaller than antibodies



BTCs offer advantages over antibody drug conjugate (ADC) and small molecule approaches

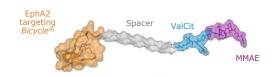
Property	втс	ADC	Importance
Tumor penetration	✓	?	Access to site of action
Tumor retention	✓	?	Maintenance at site of action, lower total body burden
Short systemic exposure	✓	×	Minimizes toxicity, enhances combinability
Reduced liver metabolism	✓	×	Improved safety profile
Renal elimination	✓	×	Improved safety profile
Flexible dosing	✓	×	Tailored dosing regimen minimizing toxicity







BT5528: Exemplifies potential of BTCs to address failed ADC targets



Background

- BT5528 is highly selective for EphA2, which:
 - Regulates cell migration, adhesion, proliferation and differentiation
 - Is overexpressed in many difficult to treat tumors
 - Has been intractable to ADC approaches

Status

- Phase I/II trial ongoing: open-label trial in EphA2(+) solid tumors
- Monotherapy and combination with nivolumab arms continue to enroll
- Patients are selected using proprietary IHC assay
- Topline data expected in 2021

Progress

- Clinically derisked coagulopathy and acute liver toxicity associated with EphA2-targeted ADCs
- Dose escalation ongoing; currently administered doses in the predicted therapeutic range
- Preliminary findings consistent with anti-tumor activity have been observed

Patient Population

 EphA2 is expressed in 52% of pancreatic cases; significant expression (>30%) in NSCLC, gastric, head & neck, and bladder cancers



BT5528 clinical experience*

Experience prior to introduction of selection assay

- \circ 19 pts have been dosed between 2.2 and 8.5 mg/m², either in combination with nivolumab (N=7) or monotherapy (N=12)
 - Duration of treatment: 3-34 weeks. *Tumor types:* pancreatic, ovarian, urothelial, NSCLC, TNBC, upper GI, Ewing's sarcoma
- Dosed up to 8.5 mg/m² weekly reversible neutropenia seen (as predicted from preclinical studies)
- One patient from this group continues on study; retrospective analysis shows moderate EphA2 expression

Patient selection assay

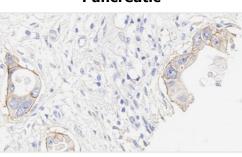
- Proprietary Bicycle IHC assay developed to CAP/CLIA standards
- Measures expression of EphA2 extracellular domain (i.e., Bicvcle® binding site)
- Multi-indication tumor microarray survey provides guide to frequency of EphA2 patient
- Expression generally increases with stage
- Two patients have been selected by IHC assay
 - Pancreatic (6.5 mg/m² Q1W), urothelial (8.5 mg/m² Q2W)

Next steps

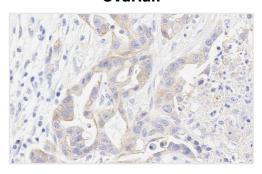
 Focus initially on monotherapy; optimize dose and frequency

NSCLC

Pancreatic



Ovarian





BT5528-100: Subject 1 summary

Monotherapy (assigned 8.5 mg/m² Q2W); urothelial cancer

- PR seen after 2 cycles; patient failed prior lines of therapies, including pembrolizumab and enfortumab vedotin
- Substantial reductions in non-target lesions were also observed
- Neutropenia resolved within 7 days; patient remains on study, receiving 6.5 mg/m² Q2W

Cycle 1			Cycle 2		Cycle 4		
Day 0	Day 8	Day 15	Day 22	Day 1	Day 1 Month 2		Month 4
8.5 mg/m ² Q2W	-	Gr3 Neutropenia	SRC review	6.5 mg/m ² Q2W	43% shrinkage PR	6.5 mg/m ² Q2W	61% shrinkage PR

76 yo / F

Diagnosis = Urothelial cancer EphA2 H-Score: TM=70, TC=80

Diagnosed March 2017

<u>Prior Treatment - Non-metastatic</u>

1st-Line: MIBC/TURBT (2 months)

2nd-Line: Neoadjuvant cisplatin/gemcitabine (3 months) followed by radical

cystectomy ("recurrence free" for 1 year)

Prior Treatment - Metastatic

1st-Line metastatic: pembrolizumab (7 months)

2nd-Line metastatic: enfortumab vedotin x2 cycles complicated with pancreatitis

(7 months)

3rd-Line metastatic: Carboplatin/gemcitabine (5 months)

4th-Line metastatic: CNS RXT (2 months)

Course on Study

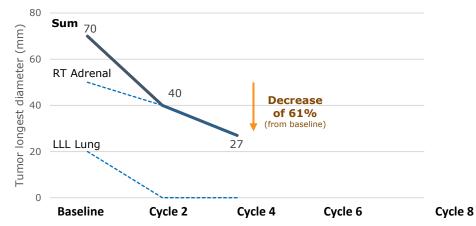
C1D1: 8.5mg/m² Q2W (ie, every two weeks)

C1D15: Dose hold due to Gr3 neutropenia (resolved within 7 days)

C2D1: Lowered to 6.5 mg/m² Q2W

RECISTv1.1 best response = **Partial Response**

Size of target lesions:



Status of non-target lesions:

Small mediastinal LNs	Present	Decreased	
Small liver mets	Present	Absent	
Retroperitoneal LNs	Present	Decreased	



Subject 1 – pre-treatment and post Cycle 2 scan

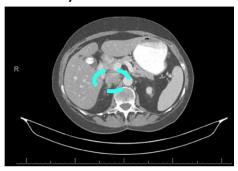
Target lesion – right adrenal nodule

Pre-treatment



50 mm per RECIST

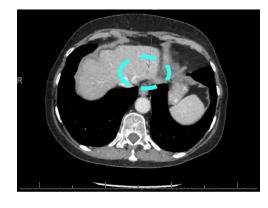
Post-Cycle 2 on BT5528



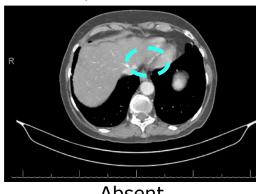
40 mm per RECIST

Non-target lesion – liver lesion

Pre-treatment



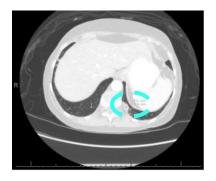
Post-Cycle 2 on BT5528



Absent

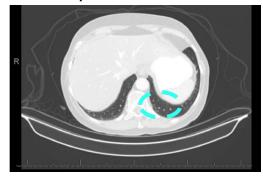
Target lesion – lower left lung nodule

Pre-treatment



20 mm per RECIST

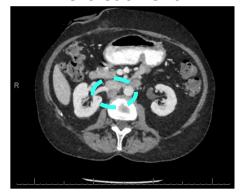
Post-Cycle 2 on BT5528



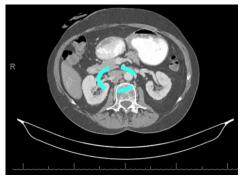
Complete resolution

Non-target lesion – retroperitoneal lymphadenopathy

Pre-treatment



Post-Cycle 2 on BT5528



Decreased

Mar-21

BT5528-100: Subject 2 summary

Monotherapy (assigned 8.5 mg/m2 Q1W); ovarian cancer

- Tumor shrinkage of 25% in ovarian cancer patient; failed prior lines of therapies, including olaparib and bevacizumab
- Patient started study prior to introduction of selection assay
- Patient in Cycle 11 (first dose May 2020) and remains on study; receiving 4.4 mg/m2 Q1W

Cycle 1				 	Cycle 11			
Day 0	Day 8	Day 15	Day 22		Month 10	Day 8	Day 15	Day 22
8.5 mg/m ² Q1W	8.5 mg/m ² Q1W	Gr4 Neutropenia	4.4 mg/m ² Q1W		25% shrinkage			

66 yo / F

Diagnosis = **Ovarian** cancer **EphA2 H-Score:** *TM=32, TC=40*

Diagnosed April 2017, BRCA mutation neg

Prior Treatment

1st-Line: Taxane/carboplatin/olaparib (18 months)

2nd-Line: Carboplatin/gemcitabine/ bevacizumab (7 months)

3rd-Line: Liposomal doxorubicin (6 months)

Surveillance only from Nov 2019 to May 2020 (6 months)

Course on Study

C1D1: 8.5 mg/m² Q1W (ie, weekly)

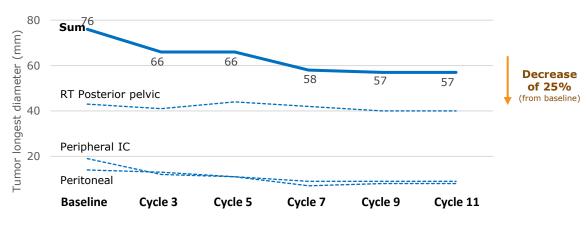
C1D15: Dose hold due to Gr4 neutropenia (resolved within 5 days)

C1D22: Reduce dose to 4.4 mg/m² Q1W

- 1 missed dose (missed visit pending Covid-19 test)
- No repeat Gr3 or Gr4 neutropenia (no growth factors)
- Last ANC = 1.3 k/uL (1.3 G/L)= Gr2 Neutropenia

RECISTv1.1 best response = **Stable Disease**

Size of target lesions:





BT5528: Mechanistic studies

Achieving efficacious MMAE intra-tumor concentrations

- Tumor concentrations of MMAE sustained after dosing
- MMAE tumor concentrations above those required for preclinical efficacy
- ca. 50 nM at 24h post single dose of 1.5 mg/m²
 BT5528 mouse xenograft study (MED)
- Significantly greater than in vitro cytotoxicity IC₅₀'s (0.2 to 1.3 nM depending on cell line)

Patient ID	Tumor	Dose	Time	MMAE Concentration (nM)				
	type	(mg/m²)	post-dose	Tumor	Plasma	Ratio		
3000-007	Ewing's sarcoma	4.4	~24h after dose 3	87.5	8.7	10.1		
3000-009	Ovarian	4.4	~24h after dose 3	197	21.2	9.3		

Emerging, qualitative metabolic ID data supports the hypothesis that BTCs undergo reduced hepatic metabolism (cf. ADCs) and are renally eliminated

- No circulating metabolites of MMAE have been observed in plasma
 - No evidence of CYP-mediated hepatic metabolism of MMAE
- Significant amounts of MMAE and peptidyl metabolites observed in urine after 24h
 - Contrast with ADCs where ca. 5% of the dose is excreted as MMAE in the urine and 17% in the feces over 7 days



BT8009: Nectin-4 BTC fast follower with differentiated profile to approved ADC



Background

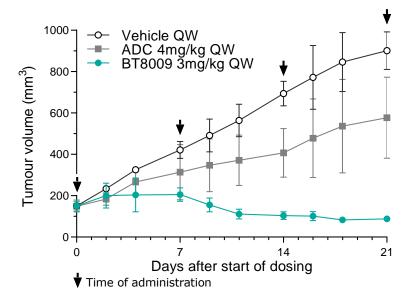
- BT8009 is highly selective for Nectin-4, which:
 - Is believed to play a role in tumor cell growth and proliferation
 - Is overexpressed in common types of cancer
 - Has been validated in the clinic by enfortumab vedotin

Status

- Phase I trial ongoing: open label, multi-center across US & EU, enrolling patients with Nectin-4(+) tumor types (e.g., urothelial)
- Evaluating BT8009 as a monotherapy and in combination with nivolumab
- Topline data expected in 2021

Progress

 Preclinical evidence demonstrates BT8009 has best -in-class potential



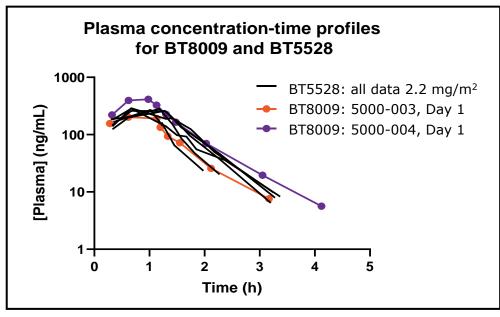
Patient Population

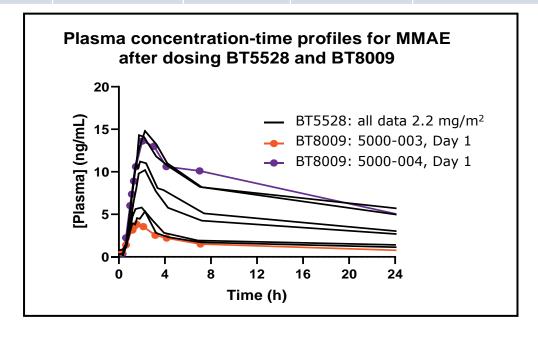
 Nectin-4 is expressed in 98% of bladder, 87% of esophageal and 85% of NSCLC cases



BT8009 clinical experience*

Compound/Cohort	t½	Cmax	AUCω	CLp	Vss	MMAE Cmax	MMAE AUC24
	(h)	(ng/mL)	(ng.h/mL)	(mL/min/kg)	(L/kg)	(ng/mL)	(ng.h/mL)
BT5528 Cohort 1 (2.2 mg/m²)	0.39	274	344	2.85	0.09	10.3	114
	± 0.08	± 13	± 42	± 0.32	± 0.01	± 4.1	± 103
BT8009 5000-003 Day 1 (2.5 mg/m²)	0.500	201	273	3.85	0.12	3.83	34.6
BT8009 5000-004 Day 1 (2.5 mg/m²)	0.572	414	530	2.38	0.09	13.6	193

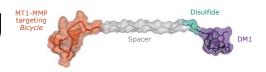




- BT5528 and BT8009 have similar clinical PK profiles
- MMAE has a similar PK profile following administration of either BT5528 or BT8009



BT1718: Possible first-in-class BTC targeting key tumor antigen



Background

- BT1718 is highly selective for MT1-MMP (MMP-14), which:
 - Has established role in cell invasion and metastasis
 - Is highly expressed in tumors of squamous cell origin

Status

- Phase IIa trial initiated: open label, sponsored by CRUK*; patients selected based on MT1-MMP expression using proprietary IHC assay
 - Initial cohorts include squamous non-small cell lung cancer (NSCLC) and basket; further cohorts may be added
- Topline data expected in 2021

Progress

- Achieved primary objectives of Phase I trial in patients with advanced solid tumors
 - PK in line with preclinical predictions
 - Delivering >4x toxin delivered by ADCs
 - Early signs of activity in difficult to treat patient population



Baseline

68% reduction in a target lesion (SCLC)

Patient Population

 MT1-MMP is expressed in 58% of NSCLC, 76% of esophageal cases; very highly expressed in bladder and ovarian cancers§

^{*} Sponsored by Cancer Research UK Centre for Drug Development

bicycle therapeutics

Emerging clinical data support BTCs as a next-generation tumor-targeted delivery platform

Property	втс	ADC	Importance		
Tumor penetration	\checkmark	?	Access to site of action		
Tumor retention	√	?	Maintenance at site of action, lower total body burden	-	Precision Targeting & Efficacy
Short systemic exposure	\checkmark	×	Minimizes toxicity, enhances combinability		
Reduced liver metabolism	\checkmark	×	Improved safety profile		Maximal - Therapeutic Window
Renal elimination	\checkmark	×	Improved safety profile		
Flexible dosing	√	×	Tailored dosing regimen minimizing toxicity	}	Optimal - Patient Experience

We believe that the unique properties of BTCs, which are now being demonstrated clinically, will lead to superior clinical outcomes for patients

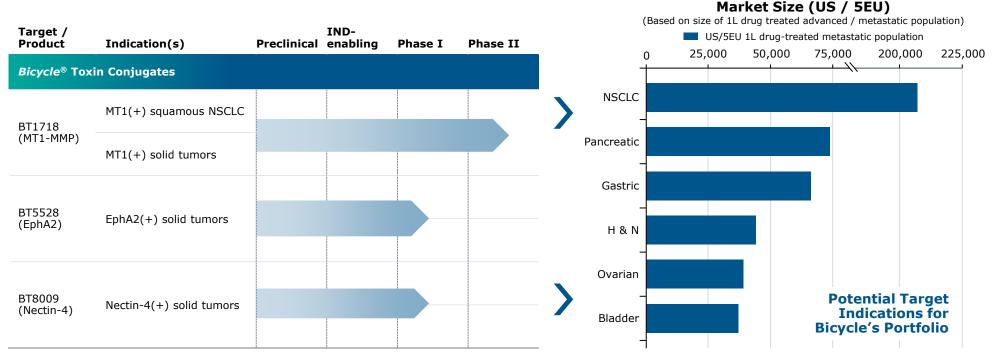


Bicycle Toxin Conjugates® represent potentially differentiated next-generation cancer therapeutics

First-in-class or best-in-class opportunities

Based on novel technology, designed to overcome ADC failure and other limitations Potential for internal/ external combinations

Represent future of tumor-targeted cytotoxic payload delivery





Immuno-oncology



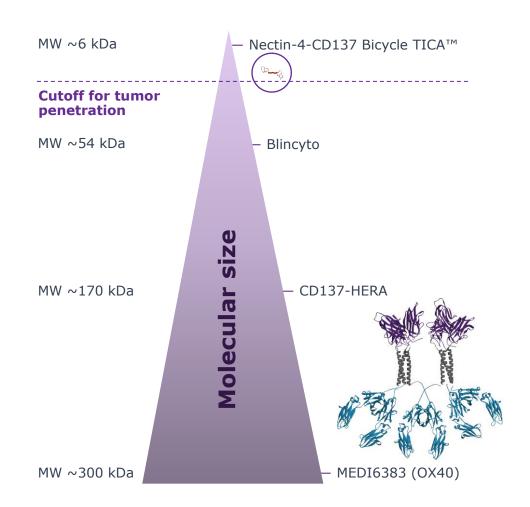
Bicycles are a new class of IO therapies that could overcome limitations of existing approaches

Disadvantages of biologics in IO

- Very large and complex molecules, poor tumor penetration
- High chance for immunogenicity
- Approach often not generalizable
- Little opportunity to "tune" properties and mitigate toxicities
- Complex, expensive and risky manufacturing

Advantages of *Bicycles*

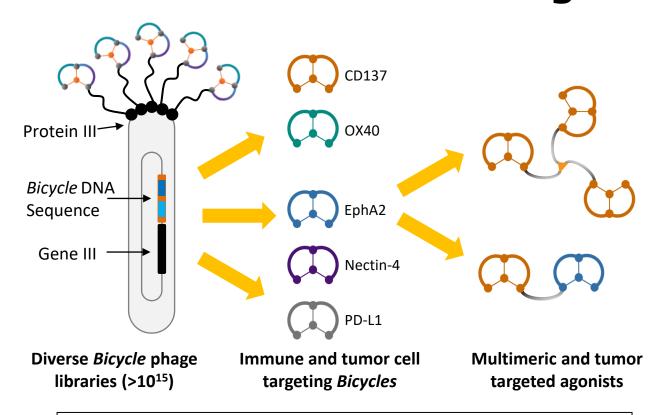
- Smaller than the smallest monovalent antibody, primed for rapid tumor penetration
- Generalizable approach to multiple immune cell receptors
- Chemically synthetic, so easy to "tune" properties
- Simple peptide manufacturing





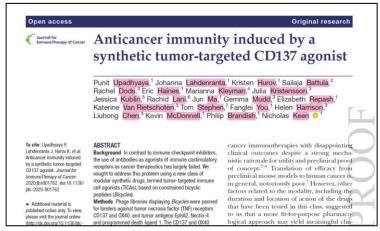
Mar-21

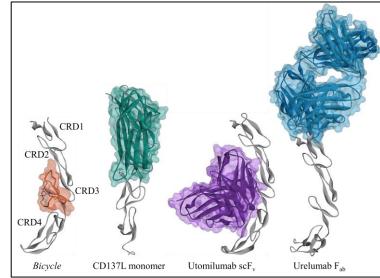
Bicycles platform is delivering a tool kit of building blocks to create novel IO agonists



Why CD137?

- Validated target, limited by toxicity
- Unlike CD3, expressed on multiple immune cell types
- Urelumab (BMS), efficacious, but trials halted due to doselimiting liver toxicity, utomilumab (Pfizer), safe, but inactive



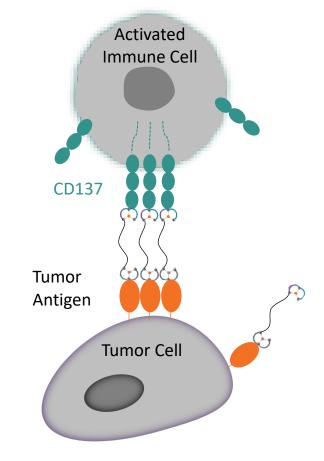




Mar-21

Tumor-targeted immune cell agonists (TICA™): Next-generation IO modulators for oncology

- Simple bivalent (or multivalent) molecules using tumor antigens as a scaffold to assemble CD137 signaling complexes *in-trans*
- Tumor antigen binder arm = Nectin-4 binder
 - Expression in range of solid tumors including bladder, lung and breast
- Immune activator effector arm = CD137 binder
 - Signal 2 costimulatory receptor drives T-cell function and survival, also expressed on NK cells and myeloid cells



BT7480

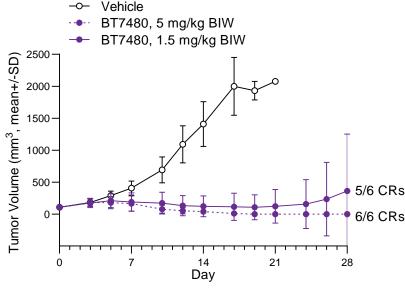


BT7480: Potential first-in-class, highly potent Nectin-4-targeted CD137 agonist

Background & Status

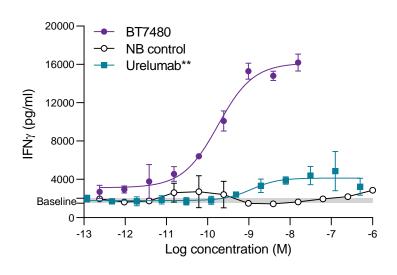
- More potent than urelumab in Nectin-4 expressing tumors
- Fully synthetic, 30x smaller than antibodies
- Short half life, compatible with intermittent dosing
- Ideal combination partner
- IND-enabling studies ongoing
- Phase I initiation expected in 2H 2021

Dramatic antitumor responses observed preclinically and on a dosing schedule consistent with intermittent dosing in humans

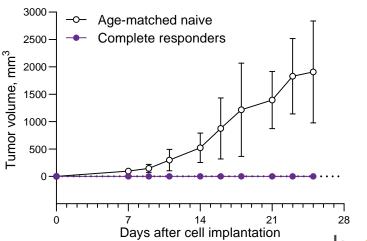


Progress

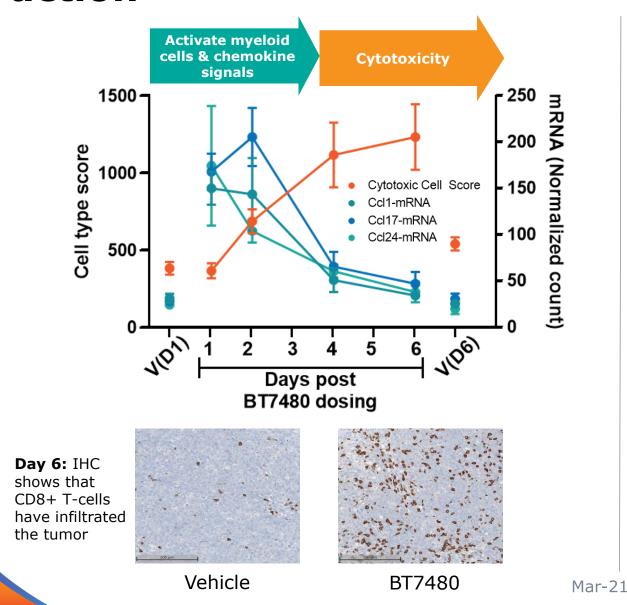
BT7480 is a more potent and targeted agonist than urelumab**

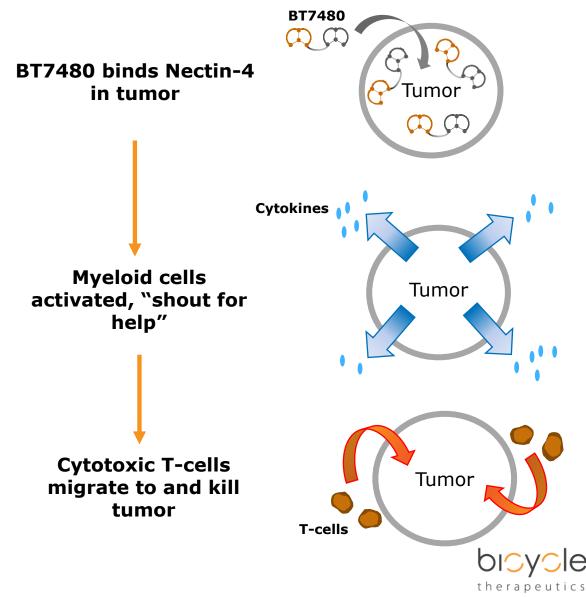


Evidence of immunogenic memory in syngeneic mouse model



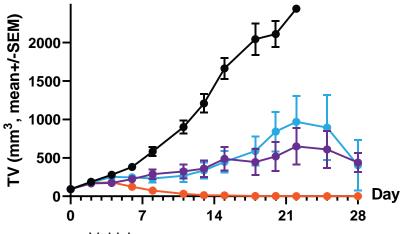
BT7480 has a unique and differentiated mechanism of action





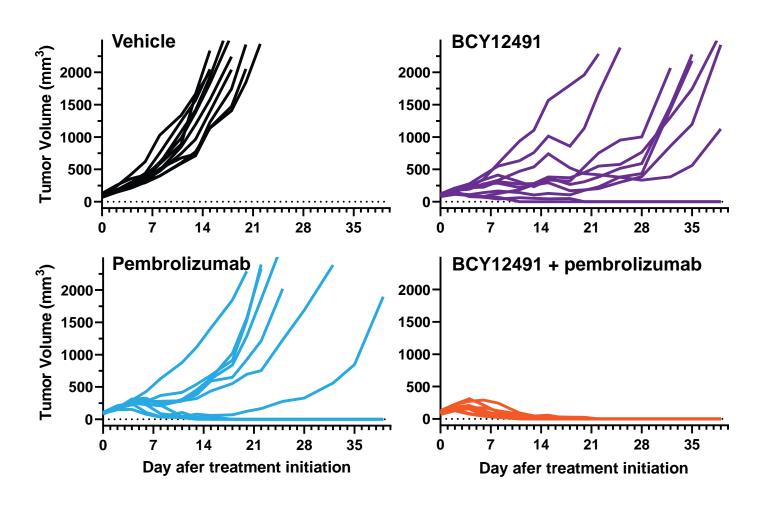
100% complete response rate with model CD137 TICA™+ pembrolizumab combination

MC38 in huCD137/huPD-1 C57BI/6 mouse



- Vehicle
- BCY12491 5 mg/kg iv qw (0, 24h)
- Pembrolizumab 3 mg/kg ip qw
- BCY12491 + pembrolizumab

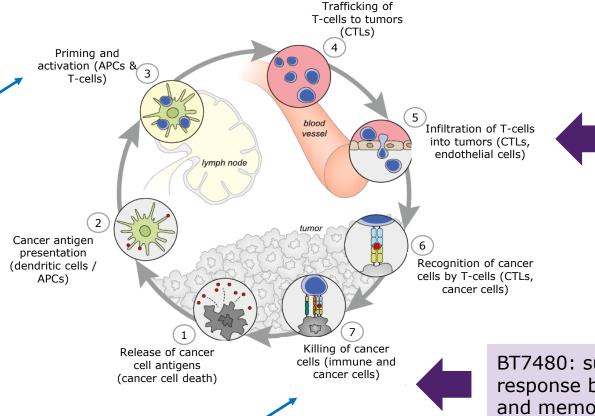
Test Agent	CRs on D39			
Vehicle	0/10			
BCY12491	2/10			
Pembrolizumab	3/10			
BCY + pembrolizumab	10/10			





BT7480 has the potential to both drive <u>and</u> sustain tumor immunity via targeted agonism of CD137

PD-1/PD-L1 blockers work here (may be the primary site of action)



BT7480: initiate and invigorate the anti-tumor immune response by causing recruitment of T-cells to the tumor, perhaps via myeloid cells

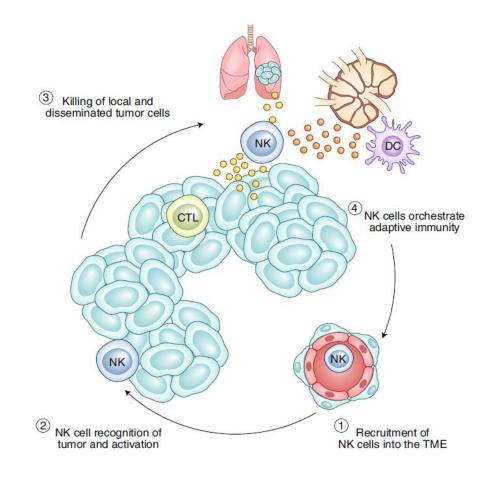
BT7480: sustains the anti-tumor T-cell response by promoting T-cell survival and memory

PD-1/PD-L1 blockers work here



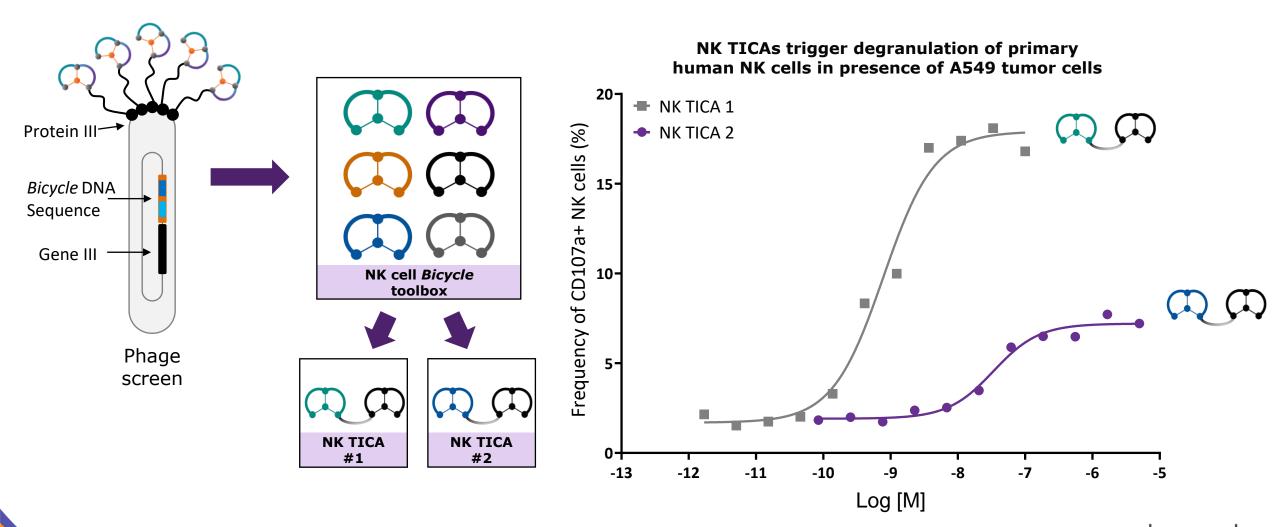
Natural killer (NK) cells are emerging key players in anti-tumor immunity

- NK cells kill tumor cells through direct cytotoxic mechanisms
- New published science has revealed a role for NK cells in orchestrating adaptive tumor immunity
- NK cells are activated through surface receptors excellent opportunity for tumor-targeted *Bicycles*





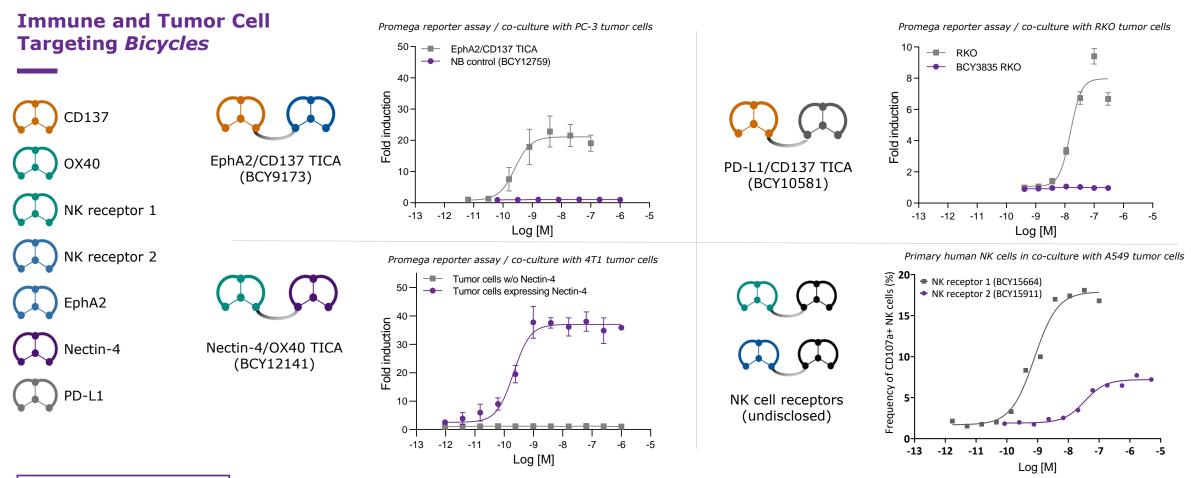
Key NK cell receptors are amenable to *Bicycle®* technology and can rapidly be assembled into NK-TICAs





Bicycle® TICA™: a modular & generalizable platform

Immune cell and tumor targeting *Bicycles* can be rapidly combined and chemically optimized Extending beyond T-cell into multiple immune cell receptor classes





Collaboration with Genentech builds on "plug-and-play" capability of Bicycles in IO





Potential of Bicycle® technology is unconstrained

Bicycles are ideally suited for a broad range of therapeutic interventions and are:

Oncology

- Genentech Ideally suited for solid
- Preclinical & clinical evidence of precision targeting

Dermatology

tumor delivery

- Capable of skin penetration
- · Able to potently modulate key inflammatory pathways

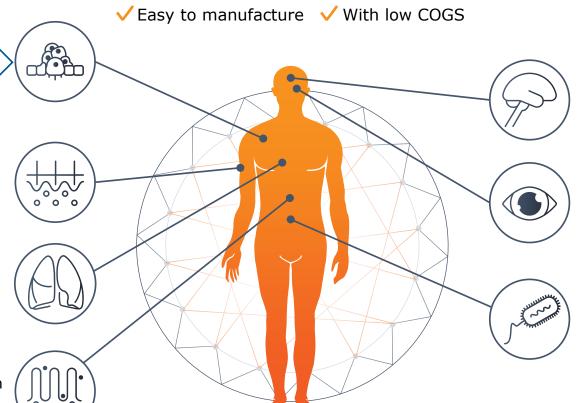
Respiratory

- Rapid lung penetration and retention
- Potent modulation of key inflammatory pathways



Gastrointestinal

- Gut stable, potent immunomodulation
- Intraluminal modulation of GI disease



Neurodegeneration

- CNS delivery
- Potential next-generation medicines for CNS diseases

Ophthalmology

- Potential for long term modulation
- Proof of concept achieved with clinical evidence of durable activity



Infectious disease

Modulation key prokaryotic pathways

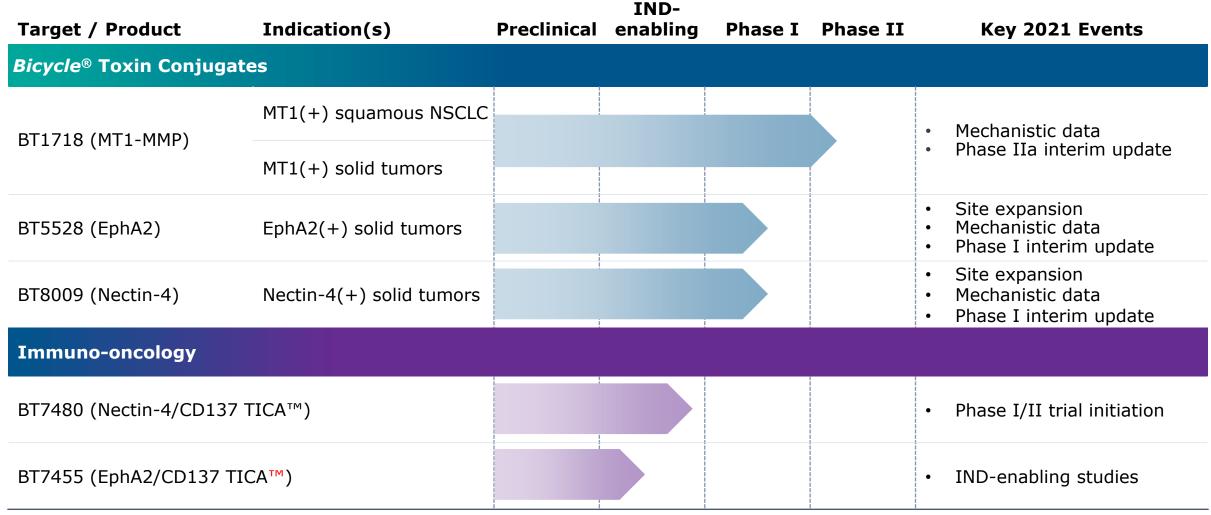
Innovate UK



Mar-21

Upcoming Milestones

Multiple milestones expected across pipeline of wholly-owned clinical & near-clinical assets





Mar-21

We aim to redefine what's possible for people with cancer and other serious diseases by pioneering a new and differentiated class of innovative treatments







Leadership team with deep expertise in drug development

















Robust clinical pipeline of first-in-class / best-in-class medicines with potential to treat millions of patients

Cash balance of \$136.0M* provides runway to support multiple clinical milestones

